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QUESTION NO: 1

The software developers have delivered a completed solution. The quality assurance team has passed the solution. What should the business analyst do next?

A. Evaluate the solution against the project charter.

B. Conduct performance testing.

C. Evaluate the solution with the sponsor(s)

D. Conduct user acceptance testing.

ANSWER: D

QUESTION NO: 2

The business analyst is in the process of implementing a solution for a customer. The team is having difficulty confirming if certain requirements have been met.

What could have caused this issue?

A. Not all stakeholders were involved during requirements elicitation.

B. The test engineer has not properly communicated requirements to the team.

C. Requirements were not adequately reviewed with the project sponsor.

D. Acceptance criteria for the requirements were not measurable.

ANSWER: D

QUESTION NO: 3

A new project is in the planning phase. The business owner believes that, since the timeline is aggressive, requirements elicitation should begin as soon as possible.

Which activity should the business analyst initiate before beginning requirements elicitation?

A. Draft a high-level data model.

B. Prepare the requirements traceability matrix.

C. Document how the relevant systems interact.

D. Define how the solution will be evaluated.

ANSWER: D

QUESTION NO: 4

Requirements elicitation for a project is occurring. The marketing, acquisition, and production departments want to include specific requirements. The CEO has a requirement to deploy in three months.

Which of the following actions will have a greater influence on the project success?

A. Estimate the effort required for each requirement and develop as many functionalities as possible.

B. Prioritize and develop the requirements of the marketing department since the project will impact a greater number of people.

C. Conduct a stakeholder analysis and balance requirements by understanding the relative power associated with each stakeholder group.

D. Explain the situation to the CEO and try to obtain an extension of the contract for the actual time necessary to develop the system.

ANSWER: C

QUESTION NO: 5

The business analyst generated a design specification for a new product. What is the best type of formal review to conduct with the customer to establish an approved requirements baseline?

A. Critical design review

B. Production readiness review

C. System requirements review

D. Test readiness review

ANSWER: A

QUESTION NO: 6

A stakeholder has rejected a project's deliverable because it does not meet the original business need. It is further determined that the deliverable does not meet the requirements identified in the baseline.

What is the best approach to resolve this issue?

A. Provide the stakeholder with a copy of the approved requirements baseline and move forward without making a change.

B. Meet with the customer can apologize for misunderstanding the business's need.

C. Require development resources to work overtime to modify the deliverable to satisfy the stakeholder.

D. Suggest re-estimating the requirement and following the change control process.

ANSWER: D

QUESTION NO: 7

A business analyst is trying to complete the requirement documentation of a project and finds that the developers have started development. The business analyst should first facilitate the:

A. requirements acceptance with the customer.

B. requirements gathering workshops with the stakeholders.

C. requirements validation with the testers.

D. requirements sign-off with the customer.

ANSWER: B

QUESTION NO: 8

Which of the following best describes the function of the requirements baseline?

A. Tracks the progress of requirements documentation.

B. Defines how the project will be scheduled.

C. Provides the basis for the development scope.

D. Controls the product development and evolution.

ANSWER: A

Explanation:

Reference: https://www.jamasoftware.com/blog/defining-requirement-baseline/

QUESTION NO: 9

The business analyst receives multiple changes from different stakeholders during the requirements gathering phase of a project. How should the business analyst track the requirements throughout the lifecycle of the project to secure the delivery of the expected solution?

A. Record all the requirements in a matrix, review it regularly, and get approval from stakeholders.

B. Perform inspections through the lifecycle of the project to detect any gaps and adjust the requirements baseline.

C. Plan regular meetings with stakeholders to review the requirements baseline update and to discuss changes.

D. Establish a risk traceability matrix and designate someone to manage each risk with the appropriate response.

ANSWER: B

QUESTION NO: 10

The business analyst has worked with the stakeholders to capture their views of organizational improvement for the company. It would be best to align these with the:

A. work breakdown structure.

B. vision/scope document

C. project charter.

D. requirements traceability matrix.

ANSWER: B