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Topic Break Down

Topic	No. of Questions
Topic 1, Volume A	49
Topic 2, Volume B	51
Total	100

QUESTION NO: 1

Which is an objective of portfolio management?

- A. To ensure the portfolio contains all business change within the organization
- B. To actively manage the deployment of project and programme staff
- C. To ensure the collection of change initiatives is sufficient to achieve the required strategic contribution
- D. To ensure a single set of investment criteria are applied to all change initiatives

ANSWER: D

QUESTION NO: 2

Which is a benefit of assessing the impact of portfolio management?

- A. More of the 'right' programmes and projects being undertaken
- B. It can help demonstrate a compelling case for investment in portfolio management
- C. The portfolio governance body comes to a collective decision on the composition of the portfolio
- D. More informed decisions concerning the initiation and scheduling of initiatives

ANSWER: B

QUESTION NO: 3

Which is NOT a 'key to success' of the balance practice?

- A. Findings may be presented in a graphical format
- B. Balancing follows preparation of the Portfolio Strategy and Delivery Plan
- C. Algorithms and investment rules may guide decision-making
- D. The portfolio governance body should understand its role in balancing the portfolio

ANSWER: D

QUESTION NO: 4

Which is one of the five portfolio management principles?

- A. Portfolio definition
- B. Multi-criteria analysis
- C. Prioritize
- D. Strategy alignment

ANSWER: D

QUESTION NO: 5

Which of the following is a consequence of the portfolio definition cycle being managed well?

- A. Resources are re-allocated when required resulting in the portfolio remaining strategically aligned
- B. The portfolio governance body makes informed decisions on the composition of the portfolio
- C. Initiatives will be started without considering their fit with the current portfolio
- D. Resources, risks and dependencies will be efficiently and effectively managed

ANSWER: C

QUESTION NO: 6

Which documents are key outputs of the portfolio definition cycle?

- A. Portfolio Management Framework and Portfolio Delivery Plan
- B. Portfolio Benefits Management Framework and Portfolio Benefits Realization Plan
- C. Portfolio Strategy and Portfolio Resource Schedule
- D. Portfolio Strategy and Portfolio Delivery Plan

ANSWER: D

QUESTION NO: 7

What term describes portfolio delivery in the context of MoP?

- A. practice
- B. technique
- C. principle
- D. cycle

ANSWER: B

QUESTION NO: 8

Promoting an energized culture that is focused on collaborative working in the interests of the organization as a whole is a responsibility of which portfolio role?

- A. Portfolio Progress Group/Change Delivery Committee
- B. Portfolio Manager
- C. Business Change Director/Portfolio Director
- D. Portfolio Benefits Manager

ANSWER: A

QUESTION NO: 9

Which is an example of a performance metric that can be used to assess the impact of portfolio management?

- A. Percentage of milestones being achieved during a projects life cycle compared with the planned milestones
- B. The successful delivery of linked projects and transformation activities to achieve an intended outcome
- C. Percentage increase in the number of customer complaints received during the implementation of a change initiative compared with the forecast level
- D. Percentage of initiatives delivered on time and/or budget compared within initial forecasts

ANSWER: D

QUESTION NO: 10

Which of the following are 'keys to success' of the organizational governance practice?

- 1. A shared vision for the portfolio
 - 2. Focus on senior management
 - 3. Business cases and progress are reviewed regularly
 - 4. Shared understanding of the governance structure and processes
- A. 1, 2, 3
 - B. 1, 2, 4
 - C. 1, 3, 4

D. 2, 3, 4

ANSWER: C