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## GIAC Certified Project Manager Certification Practice Test

GIAC GCPM

Version Demo

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## Topic Break Down

Topic	No. of Questions
Topic 1, Volume A	98
Topic 2, Volume B	99
Topic 3, Volume C	100
Topic 4, Volume D	100
<b>Total</b>	<b>397</b>

## QUESTION NO: 1

Mark works as a project manager for the SLQ Project. He is working with the project team and several key stakeholders to create a diagram that shows how various elements of a system interrelate and the mechanism of causation within the system. What diagramming technique will Mark use to achieve the above task?

- A. Influence diagram
- B. Cause and effect diagram
- C. Predecessor and successor diagramming
- D. System or process flow chart

**ANSWER: D**

## QUESTION NO: 2

Which of the following are outputs of the Perform Quality Control process?

Each correct answer represents a complete solution. Choose all that apply.

- A. Quality metrics
- B. Validated deliverables
- C. Validated changes
- D. Project document updates

**ANSWER: B C D**

## QUESTION NO: 3

Which of the following techniques is used for weather forecasting?

- A. Probabilistic forecasting
- B. Scenario building
- C. Simulation
- D. Delphi method

**ANSWER: A**

## QUESTION NO: 4

Which of the following are the characteristics of the project life cycle?

Each correct answer represents a complete solution. Choose all that apply.

- A. Cost and staffing are low at the start, are high as the work is carried out, and decrease as the project comes towards the end.
- B. Stakeholders influences, risk, and uncertainty are at peak in the beginning of the project.
- C. Skills to influence the final characteristics of the project's product, without much impact on cost, is at peak in the beginning of the project and reduces as the project progresses towards completion.
- D. It is limited by constraints, including resource constraints.

**ANSWER: A B C**

## QUESTION NO: 5

Which of the following is described in the statement below?

"It is an approved time-phased budget that monitors and measures cost performance throughout the project life cycle."

- A. Cost baseline
- B. Scope baseline
- C. Cost budgeting
- D. Cost estimation

**ANSWER: A**

## QUESTION NO: 6

Which of the following are outputs of the Direct and Manage Project Execution process?

Each correct answer represents a complete solution. Choose all that apply.

- A. Project staff assignments
- B. Deliverables
- C. Change requests
- D. Work performance information

**ANSWER: B C D**

## QUESTION NO: 7

You work as a project manager for PassGuide Inc. You are working on a project that has a budget of \$805,000 and you have completed 45 percent of the project work. Due to some errors, however, you have actually spent \$430,000 of the budget. Management wants to know the project's cost performance index. Which of the following values will you report?

- A. 0.87
- B. 0.84
- C. 0.86
- D. 0.80

**ANSWER: B**

## QUESTION NO: 8

Which of the following components of EVA is described in the statement below?

"It is a measure of how much of the project value has been earned so far through completed work, that is, the budgeted cost of the work that has been performed through the project status date."

- A. PV
- B. AC
- C. SV
- D. EV

**ANSWER: D**

## QUESTION NO: 9

Which of the following are inputs of the Perform Quality Control process?

Each correct answer represents a complete solution. Choose all that apply.

- A. Project management plan
- B. Quality metrics
- C. Quality checklists
- D. Validated changes

**ANSWER: A B C**

## QUESTION NO: 10

You work as a project manager for PassGuide Inc. You are working on directing and managing the execution of your project. Which of the following is the most likely outcome as part of this phase of the project?

- A. Quality control measurements
- B. Quality metrics
- C. Deliverables
- D. Organizational process assets update

**ANSWER: C**

## QUESTION NO: 11

Which of the following are the tools and techniques of the Plan Procurements process?

Each correct answer represents a complete solution. Choose all that apply.

- A. Contract types
- B. Expert judgment
- C. Make-or-buy analysis
- D. Probability and impact matrix

**ANSWER: A B C**

## QUESTION NO: 12

You work as a project manager for PassGuide Inc. You are using the three point estimate to calculate the estimated activity durations for your project. If you have an optimistic estimate of 10 days, a pessimistic estimate of 19 days, and a most likely estimate of 13, which of the following is the expected activity duration for your project?

- A. 16.5
- B. 18
- C. 17
- D. 17.5

**ANSWER: A**

## QUESTION NO: 13

Which of the following are inputs of the Control Scope process?

Each correct answer represents a complete solution. Choose all that apply.

- A. Change request
- B. Requirements documentation
- C. Project management plan
- D. Work performance information

**ANSWER: B C D**

## QUESTION NO: 14

You work as a project manager for PassGuide Inc. Two of your team members are held in a conflict on a module of the project assigned to them. You have told them to work together to find a mutually beneficial solution. Which of the following conflict resolution techniques will your team members follow to achieve the solution?

- A. Compromise
- B. Competition
- C. Collaboration
- D. Avoidance

**ANSWER: C**

## QUESTION NO: 15 - (FILL BLANK)

CORRECT TEXT

Fill in the blank with the appropriate word.

\_\_\_\_\_ refers to conveying a message from an individual person to another or to several people, whether verbally or non-verbally

**ANSWER: Communication**