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QUESTION NO: 1

Which of the following would indicate a project manager is working in a matrix-based organization?

- A. The project manager has full authority over resources and the project.
- B. The project manager has no authority over the project resources and limited-to-no authority over the project.
- C. Resources align to the project, report to the project manager, and have no functional home at the end of the project.
- D. Resources report to business area functional managers and return to the functional area at the end of the project.

ANSWER: A

QUESTION NO: 2

Which of the following documents are considered mutually binding? (Choose two.)

- A. NDA
- B. PO
- C. RFP
- D. WBS
- E. KPI

ANSWER: A C

QUESTION NO: 3

A project manager receives a call from the area regional building department and is informed that, upon inspection, waterlines from public water access to the project building do not meet local material and installation code specifications. Which of the following items BEST describes the unmet objective?

- A. Schedule
- B. Milestone
- C. Gate
- D. Task

ANSWER: D

QUESTION NO: 4

Which of the following documents ensures two parties do not share contractually binding information?

- A. C&D letter
- B. RFI
- C. NDA
- D. MOU

ANSWER: C

QUESTION NO: 5

Top-level managers are considering joining certain projects, programs, and operations to be managed as a group.

Which of the following is being considered?

- A. Organizational changes
- B. PMO establishments
- C. Project interdependencies
- D. Program development

ANSWER: C

QUESTION NO: 6

Despite receiving regular updates, a sponsor learns a project recently slipped.

Which of the following documents can the sponsor review to determine the project's performance? (Choose two.)

- A. Status report
- B. Communication plan
- C. Issue log
- D. Project schedule
- E. Action items list

F. Risk register

ANSWER: A C

QUESTION NO: 7

Which of the following describes a burn rate?

- A. The rate at which project documents are disposed.
- B. The rate at which project personnel leave the project.
- C. The rate at which the project budget is used.
- D. The rate at which the timeline increases.

ANSWER: C

Explanation:

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 232

QUESTION NO: 8

Which of the following are mutually binding project documents? (Choose two.)

- A. Quotation
- B. Letter of intent
- C. Proposal
- D. Evaluation
- E. Warranty
- F. Charter

ANSWER: B F

QUESTION NO: 9

Which of the following are characteristics of a project? (Choose two.)

- A. A project is a temporary endeavor.

- B. A project provides a unique product, service, or result.
- C. A project is an ongoing endeavor.
- D. A project involves scheduled maintenance.
- E. A project includes life-cycle cost management.

ANSWER: A B

Explanation:

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 71

QUESTION NO: 10

The managing director of a law firm has asked the project manager to create a scope statement for a new contract. Which of the following should be included in the scope statement? (Choose two.)

- A. Scope creep
- B. Deliverables
- C. Business requirements
- D. Project schedule
- E. Gate review
- F. Key performance indicators

ANSWER: B C

QUESTION NO: 11

A project team is spread between two countries on different continents. Which of the following factors are MOST likely to influence communication methods selected for the communication plan? (Choose two.)

- A. Interorganizational constraints
- B. Personal preferences
- C. Language barriers
- D. Cultural differences
- E. Confidentiality constraints

ANSWER: C D

QUESTION NO: 12

A senior developer abruptly resigned without notice. Because of the senior developer's expertise, the active task workload was substantial.

This would MOST likely impact the project's: (Choose two.)

- A. environment
- B. scheduling
- C. requirements
- D. effectiveness
- E. scope
- F. budget

ANSWER: B D

QUESTION NO: 13

On an OBS chart, there is a dashed line between some team members and the project manager, and there is a solid line connecting other members to the project manager. Additionally, some employees at a lower level on the chart have no connection to the project manager.

Which of the following does this signify?

- A. Horizontally aligned organization
- B. Vertically aligned organization
- C. Matrix aligned organization
- D. Project aligned organization

ANSWER: C

QUESTION NO: 14

A project team is executing a transition plan for a project. During which of the following project phases does this normally occur?

- A. Execution

- B. Monitor and control
- C. Closing
- D. Planning
- E. Initiation

ANSWER: C

Explanation:

Reference: <https://www.lucidchart.com/blog/nailing-the-project-management-closure-process>

QUESTION NO: 15

A project manager has received documented approval from management to begin a project and the authority to start assigning resources to the project.

The project manager has received the:

- A. project charter.
- B. statement of work.
- C. project plan.
- D. project request.

ANSWER: A

Explanation:

Reference: <https://kissflow.com/project/project-initiation/>

QUESTION NO: 16

A project manager needs to track the actual and estimated start and finish dates of all WBS work packages.

Which of the following is a necessary step to record the actual durations?

- A. Establish each WBS work package resource.
- B. Establish and set the baseline.
- C. Establish and set the quality gates.
- D. Establish the tollgates.

ANSWER: B**Explanation:**

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 167

QUESTION NO: 17

A project manager is developing a risk management plan and has decided to score each risk based on composite score of impact and probability. In discussions with the project sponsor, they determined that all risks with a composite score lower than 1 will not receive further attention.

ID	Owner	Status	Date Identified	Strategy	Impact	Probability	Score
1	Project manager	Open	May 1		5	50%	
2	Sponsor	Open	May 1		2	70%	
3	Scheduler	Closed	May 8		4	25%	
4	Developer	Open	May 8		2	10%	
5	Project manager	Open	May 8		4	25%	
6	PMO	Open	May 15		1	90%	

Which of the following risks should the project manager accept? (Choose two.)

- A. 1
- B. 2
- C. 3
- D. 4
- E. 5
- F. 6

ANSWER: C E**QUESTION NO: 18**

Which of the following activities are associated with the closing phase of a project? (Choose two.)

- A. Risk mitigation
- B. Archiving of project documents
- C. Tracking of expenditures
- D. Lessons learned
- E. Quality assurance

ANSWER: B D

Explanation:

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 338, 339

QUESTION NO: 19

A project manager is successfully adhering to an eight-week project schedule through week three. A change in the marketplace will require the project manager to deliver the product one week early.



Given the project schedule above, which of the following aspects are missing for the project manager to plan and execute an accelerated schedule? (Choose two).

- A. Cost
- B. Predecessors
- C. Lag
- D. Durations
- E. Resource loading
- F. Subtasks
- G. Float

ANSWER: A E

QUESTION NO: 20

Which of the following information does the project risk register typically contain?

- A. Type of risk, identified risk, risk response, impact of risk, severity of risk
- B. Type of risk, project task, risk response, impact of risk, severity of risk
- C. Type of risk, identified risk, risk response, project schedule risk, severity of risk

D. Type of risk, identified risk, risk response, impact of risk, risk avoidance

ANSWER: B